

**Appendix 1: Swale Infrastructure Delivery Plan**  
**Infrastructure Delivery Schedule**

Infrastructure Category	Project Reference	Infrastructure Project	Project description	Location	Trigger for Timing of Delivery	Short Term 2020 - 2025	Medium Term 2025 - 2030	Long Term from 2030	Indicative cost (£)	Funding secured (£)	Potential Funding Sources	Delivery Lead	Delivery partners and stakeholders	Prioritisation 1 - Critical 2 - Necessary 3 - Important	Contributing sites	Comments (including risks and contingencies)	
PHYSICAL INFRASTRUCTURE	<b>Highways - Strategic Road Network</b>																
	PI/01	M2 J5	Improvements to slip roads and junction approaches to increase junction capacity and improve safety	M2 J5/A249 Stockbury Roundabout	Dependant on scheme being consented following Inquiry	x			£91,000,000	£91,000,000	RIS1/RIS2 funding MRN funding SELEP (LGF) KCC	Highways England	KCC	1		Scheme is subject to outcome of the Public Inquiry into the Orders which took place during November and December 2020. Grampian conditions on recent planning applications to ensure development does not take place before improvement scheme is implemented	
	PI/02	M2 J7	Junction improvement to increase capacity and free flow of traffic	M2 J5/A2 Brenley Corner				To be determined	£100,000,000		RIS3 funding S106/S278	Highways England	KCC Developers	1		Identified in RIS2 as pipeline scheme but no commitment to scheme being funded. Cost is estimated. Sites in Local Plan will need to 'wash their face' in terms of mitigation impacts on J7. Subject to current modelling to determine what capacity there may be before mitigation required and nature of any interim scheme pending RIS3	
	PI/03	A249/A2	Junction improvements	Key Street Junction			x			£6,000,000		HIF S106	KCC	Highways England Developers	1		Initial works implemented in 2020. Further works are anticipated to be completed by 2024.
	PI/04	A249/B2005	Junction improvements	Grovehurst Road Junction			x			£33,000,000	£38,600,000	HIF S106	KCC	Highways England Developers	1		Designs being finalised with planning application to be submitted in 2022
	PI/05	Bobbing junction	Junction improvements					x		Not known		S278	KCC	Highways England Developers	1		Works are linked to NW Sittingbourne application via S278. Anticipated implementation by 2028.
	<b>Highways - Local Highway Network</b>																
	PI/06	Queenborough Road/Sheppey Way/A2500 roundabout	Widen Lower Road between Barton Hill Drive and Cowstead Corner				x			Not known at this stage		S278	KCC	Developers	2		To be provided as Section 278 works
	PI/07	A2/A251	Replacement of priority junction with signalised junction to improve capacity				x			£1,680,000	£1,680,000	S106, SELEP (LGF), KCC	KCC	Developers	2		Cost is estimate based on design work to date. Implementation anticipated by 2021
	PI/08	Mill Lane	Widening of Mill Lane	Between Milton Road and St Paul's Street	To be determined by Transport Assessment					Not known at this stage		S278	KCC	Developers	2	Crown Quay Lane (A9)	Scheme to be assessed when planning application for Phase 2 of Crown Quay Lane allocation is submitted
	PI/09	A2 junctions, Teynham	Junction improvements to increase capacity and facilitate development	Station Road, Lynsted Road, Claxfield Road, The Crescent and Faversham Road	To be determined by Transport Assessment	x	x			Not known at this stage	£350,000	S106	KCC	Developers	2	Teynham allocations	
	PI/10	A2 Teynham	New junction and access road	West of Froggal Lane	Start of build out of site	x				Not known at this stage		Development cost	Developer	KCC	2	Froggal Lane allocation (MU4)	Junction is required to provide acceptable access to Froggal Lane allocation without which development of site cannot be achieved
	PI/11	Froggal Lane and Lower Road, Teynham	Traffic management measures				x			Not known at this stage		S106/S278	KCC	Developer	2	Froggal Lane allocation (MU4)	
	PI/12	Love Lane and A2, Faversham	Installation of traffic signals				x			£350,000	£350,000	S106/S278	KCC	Developer	2	Lady Dane Farm allocation (MU5)	Implementation expected in 2021
	PI/13	Bragdale Road/A2, Faversham	Junction improvement to local road network				x			£350,000	£350,000	S106/S278	KCC	Developer	2	Perry Court Farm allocation (MUX2)	A251 Perry Court roundabout implemented 2019. A2/Bragdale Road works to be implemented 2020
	PI/14	Grovehurst Road new link road	New link road from local road network	Grovehurst Road to land south of Bramblefield Road	To be determined by masterplan					Not known at this stage		S278	KCC	Developer	2	NW Sittingbourne allocation (MU1)	Scheme anticipated in 2021 following determination of planning application
	PI/15	Head Hill/Whitstable Road/Staple Street Road	Replace junction with roundabout					x		Not known at this stage		S106, KCC	KCC	Developers	3		Scheme identified in Swale Transport Strategy 2022 - 2038
	PI/16	A249/A2500 junction	Junction capacity improvements					x		Not known at this stage		HE, S106	HE	KCC, Developers	2		Scheme identified in Swale Transport Strategy 2022 - 2038
	PI/17	B2600/Sonora Road	Junction capacity improvements					x		Not known at this stage		S106	KCC	Developers	2		Scheme identified in Swale Transport Strategy 2022 - 2038
	PI/18	A2 Mitigation Strategy	Manage traffic on A2 and roads that flow onto it				x	x	x	£1,000,000 - £2,000,000		S106	KCC	Developers	2		Cost is an estimate and depends on land values and availability
	PI/19	Teynham Southern Link Road	New link road to serve development to south of Teynham		To be determined by masterplan			x	x	Not known at this stage		S106/S278	KCC	Developers	2	Teynham allocations	Nature of road to be considered as part of modelling
	PI/20	A2 roundabout	New roundabout to provide access to land at Lady Dane Farm	East of Faversham				x		Not known at this stage		Development cost	Developer	KCC	2	Lady Dane Farm (MU1b)	
	PI/21	Graveney Road roundabout	New roundabout to provide secondary access to land at Lady Dane Farm	East of Faversham				x		Not known at this stage		Development cost	Developer	KCC	2	Lady Dane Farm (MU1b) and Graveney Road (MU11a)	
	<b>Parking</b>																
	PI/22	Station Road, Teynham	Residents off street parking				x			Not known at this stage		Development cost	KCC	Developer	2	Station Road, Teynham allocation (A27)	Scheme required to reduce congestion
	PI/23	Lower Road, Teynham	Residents off street parking				x			Not known at this stage		Development cost	KCC	Developer	2	Barrow Green Farm allocation (A14)	Scheme required to reduce congestion
	<b>Cycling and Walking</b>																
	PI/24	Cycling and walking improvements	Various measures to improve existing and provide new cycling and pedestrian links/infrastructure to encourage non-car use.	Various locations as identified in Swale Transport Strategy			x	x	x	Not known at this stage		S106	KCC	Developers	2		Schemes/locations identified in Swale Transport Strategy 2022 - 2038
	PI/25	Western Link	Pedestrian and cycle link to improve connectivity with the town centre	Western Link to Lower Road, Faversham			x			Not known at this stage		S106	KCC	Developer	3	Western Link allocation (A12)	Implementation anticipated from 2021
	PI/26	Barton Hill Drive	Pedestrian and cycle link to improve connectivity	West of Barton Hill Drive to Parsonage Chase, Minster			x			Not known at this stage		S106	KCC	Developer	3	Barton Hill Drive allocation (AX1)	Requires third party agreement. Implementation expected from 2024
	PI/27	Queenborough and Rushenden Regeneration Area	Pedestrian links	Between Queenborough and Neatscourt	By occupation of 250th dwelling			x		Not known at this stage		S106	KCC	KCC Developer	3		
PI/28	Milton Creek crosswalk	Pedestrian and cycle link through crosswalk alongside roadside		To be determined by masterplan		x			£700,000		S106	KCC	Developer	3	Crown Quay allocation (A9)	Anticipated from 2022	
PI/29	NW Sittingbourne	Pedestrian and cycling improvements		To be determined by masterplan					Not known at this stage		S278	KCC	Developer	3	NW Sittingbourne allocation (MU11)		
PI/30	Queenborough and Rushenden Regeneration Area	Traffic calming/environmental enhancements to local road network	Main Road, Queenborough	By occupation of 1000th dwelling			x		Not known at this stage		S106	KCC	Developer	3			
PI/31	East Faversham	Pedestrian and cycling routes linking sites East of Faversham with town centre and rail station		Start of build out of sites			x	x	Not known at this stage		S106	KCC	Developers	2	Sites within east of Faversham expansion (MU13)		

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PHYSICAL INFRASTRUCTURE	PI/32	Teynham	Enhancement of pedestrian and cycling routes		Start of build out of sites		x	x	Not known at this stage		S106	KCC	Developers	2	Sites within Teynham Area of Opportunity (AO 1)	
	PI/33	Neames Forstal	Pedestrian and cycling link between sites and Selling Primary School		Start of build out of sites		x		Not known at this stage		S106	KCC	Developers	2	Sites at Neames Forstal (A 4)	There are several options as to how this link may be provided and the preferred approach will be determined through the development management process
	PI/34	Public Transport	Improvements to station facilities, public transport, pedestrian and cycling links			x			Not known at this stage		S106	Rail operator	Network Rail Developers	3	Allocations within proximity of stations	On going discussions with rail operator regarding need for improvement to facilities in other locations
	PI/35	Quality Bus Partnership	Bus priority and punctuality improvements	Various locations		x	x	x	£540,000	£540,000	KCC Bus operators S106	KCC	Bus operators Developers	3		
	PI/36	Extension of bus services in Faversham and Sheerness to serve new developments		Faversham Sheerness			x		Not known at this stage		KCC Bus operators S106	KCC	Bus operators Developers	2		
	PI/37	Water and Utility Services	Upgrade of WwTW to provide additional capacity		To be phased in line with development		x		Not known at this stage		Southern Water AMP	Southern Water	Developers Environment Agency	2		
	PI/38	Foul sewerage network	Reinforcement of network	Sheerness, Sittingbourne, Faversham, Neames Forstal, Teynham	To be phased in line with development	x	x	x	Not known at this stage		Agreements between utility companies and developers	Southern Water	Developers Environment Agency	2		
	PI/39	Gas network	Reinforcement of gas network	Kingsferry Bridge Faversham	Capacity improvements will be implemented as sites come forward	x			Not known at this stage		SGN Agreements between utility companies and developers	SGN	Developers	3		Timing of reinforcement at Kingsferry Bridge is dependant on housing coming forward within the Queensborough and Rushenden Regeneration Area
	PI/40	Electricity network	Reinforcement of electricity network		Capacity improvements will be implemented as sites come forward	x	x	x	Not known at this stage		UKPN Agreements between utility companies and developers	UKPN	Developers	3		
	PI/41	Waste	Sheerness HWRC	Extension of site		Not dependant on the Local Plan	x		£750,000		KCC capital funding S106	KCC	SBC	3		HWRC extension would be onto land owned by KCC
	PI/42	Faversham HWRC	Extension of site		Not dependant on the Local Plan	x			£1,250,000		KCC capital funding S107	KCC	SBC	3		HWRC extension would be onto land owned by KCC
	PI/43	Sittingbourne HWRC/WTS	Relocation of HWRC site and expansion of WTS		Not dependant on the Local Plan		x		£7,000,000		KCC capital funding S108	KCC	SBC	3		The relocation of the HWRC would require the identification of a suitable 1 hectare site. The cost of this is £5 million. Relocation of the HWRC would facilitate the extension of the WTS onto the land currently occupied by the HWRC
	SOCIAL INFRASTRUCTURE	SI/01	Education - Primary (including SEN provision)	Provision of new 3FE school	Queenborough and Rushenden regeneration area	Actual timing to be agreed through planning application process and secured through condition on planning permission or S106		x		£15,000,000		KCC capital funding HCA forward funding S106	KCC	HCA Developers	2	Sites within Queenborough and Rushenden Regeneration area
SI/02		Sheerness Primary Schools	Expansion of existing schools	Sheerness		x	x		£928,400		KCC capital funding S106	KCC	Developers	2	Teynham allocations	Currently at feasibility stage to rebuild school and to expand by 1FE
SI/03		Sunny Bank Infant and Junior School, Sittingbourne	Amalgamation of Infant and Junior schools and expansion to 2FE			x			£4,200,000	£1,323,386	KCC capital funding S106	KCC	Developers	2	NE Sittingbourne (MU1) and Crown Quay Lane (A9)	Planning permission granted in July 2020 for amalgamation of Sunny Bank Infant and Junior onto the Junior Site. Expansion to 2FE required from 2022 or 2023
SI/04		Teynham Parochial CE Primary School	Expansion of existing primary school from 1FE to 2FE	Teynham		x			£8,000,000	£1,411,869	KCC capital funding S106	KCC	Developers	2	Teynham allocations	Currently at feasibility stage to rebuild school and to expand by 1FE
SI/05		Primary provision of 2FE in new all through school (phase 1)		NW Sittingbourne		x			£10,200,000	£9,793,033	KCC capital funding S106	KCC	Developers	2	NW Sittingbourne (MU1) and Wade (AX4 and A13)	Requires provision of land. £1,704,052 developer contribution secured for this
SI/06		Primary provision of new 2FE school		North Sittingbourne			x		£10,200,000		KCC capital funding S106	KCC	Developers	2		Requires provision of land
SI/07		Primary provision of new 2FE school		East of Faversham	Actual timing to be agreed through planning application process and secured through condition on planning permission or S106		x		£10,200,000		KCC capital funding S106	KCC	Developers	2	Graveney Road (MU1a), Lady Dane Farm (MU1b)	Requires provision of land
SI/08		Primary provision of two new 2FE schools		South East Faversham			x		£20,400,000		KCC capital funding S106	KCC	Developers	2	South east Faversham (MU1c)	Requires provision of land. Depending on the mix of housing to be provided requirement for two 2FE schools could be replaced by one 3FE school (£15,300,000)
SI/09		Provision of new 1FE to 2FE school		Lady Dane Farm, Faversham (Phase 2)			x		£5,400,000	£5,400,000	KCC capital funding S106	KCC	Developers	2	Lady Dane Farm (MUS) and North of Graveney Road (AX3)	School site has not currently been identified.
SI/10		St Mary's County Primary School	Expansion of premises				x		£928,400		KCC capital funding S106	KCC	Developers	2		

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SOCIAL INFRASTRUCTURE	<b>Education - Secondary and Further (including SEN provision)</b>																
	SI/11	Secondary provision of GFE at new all through school (over 2 phases)		NW Sittingbourne	Actual timing to be agreed through planning application process and secured through condition on planning permission or S106	x	x		£27,000,000	£24,407,357	KCC capital funding S106	KCC	Developers	2	NW Sittingbourne (MU1)	Requires the provision of land. £9,215,602 developer contributions secured for this	
	SI/12	Secondary provision of 4FE new school		East of Faversham		x			£26,000,000		KCC capital funding S106	KCC	Developers	2	Graveney Road (MU1a), Lady Dane Farm (MU1b), south east Faversham (MU1c)	Costs estimated	
	SI/13	The Abbey School, Faversham	Expansion of existing school by 2FE			x			£6,900,000	£2,015,283	S106	KCC	Developers	2		1FE expansion required by 2021/22 and further 1FE expansion by 2024/25	
	SI/14	Queen Elizabeth Grammar School, Faversham	Expansion of existing school by 1FE			x			£4,000,000	£267,435	S106	KCC	Developers	2		Feasibility study commissioned. Expansion required by 2023/24	
	SI/15	Westlands Secondary School	Expansion of existing school by up to 1.5FE						Unknown	£1,133,286	S106	KCC	Developers	2			
	SI/16	Bordon Grammar School	Expansion of existing school by 1FE			x			£3,500,000		S106	KCC	Developers	2		Costs estimated. Expansion required by 2022/23	
	SI/17	Highstead Grammar School	Expansion of existing school by 1FE			x			£3,500,000	£941,800	S106	KCC	Developers	2		Costs estimated. Expansion required by 2022/23	
	<b>Education - SEN</b>																
	SI/18	Expansion of Sheppey SEN School	Provision of primary SEN provision				x			Not known at this stage		KCC capital funding S106	KCC		2		
	SI/19	Provision of new SEN school	Expansion of premises				x	x		Not known at this stage		KCC capital funding S106	KCC	Developers	2		
	<b>Health Care</b>																
	SI/20	Sittingbourne Memorial Hospital	Maximise use of hospital site, including reconfiguration of the existing building where required				x	x		Not known at this stage		S106 monies NHS Capital GP led scheme	Kent and Medway CCG	Developers GP practices	2		A collaborative approach to balance requirements for both general practice and community services is required to respond to both population growth and local needs. Priority in CCG GP Estates Strategy
	SI/21	Memorial Medical Centre, Sittingbourne (located within Sittingbourne Memorial Hospital)	Expansion of premises				x	x		Not known at this stage		S106 monies NHS Capital GP led scheme	Kent and Medway CCG	Developers GP practices	2		Priority in the CCG GP Estates Strategy
	SI/22	Chestnuts Surgery, East Street	Extension to existing premises				x	x		Not known at this stage		S106 monies NHS Capital GP led scheme	Kent and Medway CCG	Developers GP practices	2		Priority in CCG GP Estates Strategy
	SI/23	Grovehurst Practice, Sittingbourne	Further work to be undertaken to define future premises opportunity and plans				x	x		Not known at this stage		S106 monies NHS Capital GP led scheme	Kent and Medway CCG	Developers GP practices	2		Priority in CCG GP Estates Strategy
	SI/24	Greenporch Surgery	Relocation to new building				x	x		Not known at this stage		S106 monies NHS Capital GP led scheme	Kent and Medway CCG	Developers GP practices	2		Priority in CCG GP Estates Strategy. Follows merger of Lakeside Surgery and Milton Regis Surgery
	SI/25	Meads Health Centre	Extension to existing purpose built premises				x	x		Not known at this stage		S106 monies NHS Capital GP led scheme	Kent and Medway CCG	Developers GP practices	2		Priority in CCG GP Estates Strategy
	SI/26	Sheppey Community Hospital	Maximise use of the Community Hospital site, including reconfiguration of the existing building where required				x	x		Not known at this stage		S106 monies NHS Capital GP led scheme	Kent and Medway CCG	Developers GP practices	2		A collaborative approach to balance requirements for both general practice and community services is required to respond to both population growth and local needs. Priority in CCG GP Estates Strategy
	SI/27	Sheppey Healthy Living Centre (including branch surgery based on the Sheppey Community Hospital site)	Extension				x	x		Not known at this stage		S106 monies NHS Capital GP led scheme	Kent and Medway CCG	Developers GP practices	2		Priority in CCG GP Estates Strategy
	SI/28	Warden Bay	Re-open and increase clinical capacity for one of the St Georges Medical Practice branch sites				x	x		Not known at this stage		S106 monies NHS Capital GP led scheme	Kent and Medway CCG	Developers GP practices	2		To re-open surgery building and support population growth associated with the Local Plan. Priority in CCG GP Estates Strategy. Plans in development
	SI/29	Newton Place Surgery or Faversham Medical Practice, Faversham	Reconfiguration/extension of existing practice				x			£1,200,000		S106 monies NHS Capital GP led scheme	Kent and Medway CCG	Developers GP practices	2		Business case in development for the extension of Newton Place. Extension is to be modular in design to enable further extension as demand increases. Plans are also being developed to increase clinical space within Faversham Medical Practice.
	SI/30	The Surgery, Teynham	Extension/reconfiguration of existing premises to be considered				x	x		Not known at this stage		S106 monies NHS Capital GP led scheme	Kent and Medway CCG	Developers GP practices	2		
	<b>Social Provision</b>																
	SI/31	Library provision	Refurbishment or improvement of premises, additional stock and equipment		Borough wide		x	x	x	Not known at this stage		KCC capital funding S106	KCC	Developers	3		
	SI/32	Youth services	Additional resources and equipment		Borough wide		x	x	x	Not known at this stage		KCC capital funding S107	KCC	Developers	3		
	SI/33	Community learning	Additional provision		Borough wide		x	x	x	Not known at this stage		KCC capital funding S108	KCC	Developers	3		
	SI/34	Social care	Additional provision		Borough wide		x	x	x	Not known at this stage		KCC capital funding S109	KCC	Developers	2		
	<b>Open Space Provision</b>																
	GREEN INFRASTRUCTURE	GI/01	On site open space provision		Various	Provision as sites come forward	x	x	x	Not known at this stage		S106	SBC	Developers	3	All allocations	Provision to be made in accordance with Council's adopted open space standards