Cabinet		Agenda Item: 6			
Meeting Date	7 December 2016				
Report Title	Financial Management	: Report –			
	April – September 2010	6			
Cabinet Member		Cllr Duncan Dewar-Whalley, Cabinet Member for Finance & Performance			
SMT Lead	Nick Vickers, Head of Finance				
Head of Service	Nick Vickers, Head of F	Finance			
Lead Officer	Phil Wilson, Chief Acco	ountant			
Key Decision	Yes				
Classification	Open				
Forward Plan	Reference number: 11				
Recommendations	To note the projecte services of £617,700	ed net revenue underspend on 0			
	To note the capital of September 2016	expenditure of £831,704 to end			
	3. To approve £76,000 schemes as detailed	of funding for two new capital d in paragraph 3.12.			

Purpose of Report and Executive Summary

- 1.1 This report shows the revenue and capital projected outturn activity for 2016/17 as at the end of September 2016. The report is based on service activity up to the end of September 2016 and is collated from monitoring returns from budget managers.
- 1.2 The headline figures are:
 - Total forecast revenue underspend of £617,700;
 - Capital expenditure of £831,704.

2. Background

- 2.1 The Council operates a monthly budget monitoring process at Head of Service level, which reports each month to the Strategic Management Team.
- 2.2 Financial monitoring reports are presented to Cabinet on a quarterly basis, as well as to Scrutiny Committee.

3. Proposals

Revenue Outturn

- 3.1 As at the end of September 2016 the total forecast revenue underspend is £617,700. The last reported variance to Cabinet in September 2016 (to end of period 3 June) was an underspend of £199,900. This represents a movement of £417,800. As set out below the main reason for this position is the additional income which the Council has generated.
- 3.2 There are a number of service movements within the projected revenue outturn, and the most significant of these are summarised below in Table 1.

Table 1: Service Movements

Service/Contract	Reason for Variance	Working Budget	Projected Variance (period 3)	Projected Variance (period 6)
A delition of the compati		£'000	£'000	£'000
Additional Income/L				
Fees & Charges set		(4.005)	(405)	(050)
Parking	Additional income from parking fees	(1,625)	(165)	(250)
	Parking Permits	(97)	-	(20)
	Season Tickets	(50)	-	(7)
Recycling & Waste Management & Street Cleansing	Additional income from garden waste collections (brown bins)	(368)	(11)	(20)
	Residential wheeled bins	(21)	-	5
Cemeteries	Additional income	(115)	•	-
Planning	Pre-application advice	(60)	-	25
Sea Front	Memorials	(1)	ı	(5)
Sea Front	Beach huts	(8)	•	(6)
Highways	Additional Income	(15)	1	(37)
Legal	Additional income from S106 fees	(29)	(11)	(28)
Planning	S106 Monitoring Fees	(65)	-	25
Other		(67)	-	(8)
Other Income:				
Corporate Items	Additional external interest income	(93)	(134)	(134)
Parking	PCN's	(251)	-	(20)

Service/Contract	Reason for Variance	Working Budget £'000	Projected Variance (period 3) £'000	Projected Variance (period 6) £'000
Planning	Fees – Additional income	(672)	100	(105)
Recycling & Waste Management & Street Cleansing	Special collections and sale of litter bins	(25)	(6)	(10)
Total Net	Additional Income		(227)	(595)
Procurement/Shared Costs:	d Service Savings/A	dditional		
Refuse Collection/Street	Street Cleansing Contract	884	(30)	(53)
Cleansing	Refuse & Recycling Contract	2,401	(17)	(50)
Leisure & Sport	Net contract savings	226	(2)	(9)
Parking	Debt recovery service	-	-	-
Planning MKS	Reduced MKS costs	251	13	(22)
Legal	Additional costs to SBC – MKLS	(1,040)	-	28
Audit Shared Service	Additional shared service costs	157	1	1
Benefits	Fraud Prevention savings	93	(19)	(50)
Public Conveniences	Net contract savings	250	(5)	(7)
	ent/Shared Service Savings		(59)	(162)
Overspends:	T	T		
Homelessness	Net Bed and Breakfast budget	111	119	176
Parking	Grounds maintenance	12	-	30
Commissioning & Contracts	Purchase of wheeled bins	62	-	40
	Clean Kent overspend highways	5	-	10
Corporate	Sittingbourne Master Plan – Legal Costs	-	-	10
Planning	Court Costs	-	-	82
Legal	External Legal Fees	35	-	36

Service/Contract	Reason for Variance	Working Budget £'000	Projected Variance (period 3) £'000	Projected Variance (period 6) £'000
	Total Overspends		119	384
Underspends:				
Salaries	Net Employee Costs (variance represents 1.1% of budget)	12,830	-	(144)
Council Tax Collection	Court Costs	24	-	(9)
Homelessness	essness Homelessness Prevention Service		-	(30)
Homelessness	Homeless Hostel	-	-	(35)
Corporate Items	Bad Debts Provision	-	-	(30)
-	Total Underspends		-	(248)
Other Net Unders		(33)	3	
		(200)	(618)	
	Movement			(418)

^{3.3} Table 2 below shows the outturn position by service. The line-by-line variations are explained in Table 3.

Table 2: Underspend by Service

	Service Manager	Working Budget	Projected Outturn 2016/17	Projected Variance
		£	£	£
Chief Executive	A. Kara	265,810	234,710	(31,100)
Policy	D. Clifford	213,860	213,160	(700)
Economy & Communities	C. Hudson	2,066,690	2,033,790	(32,900)
Communications	S. Toal	234,770	234,770	0
Resident Services	A. Christou	1,654,760	1,661,760	7,000
Planning	J. Freeman	935,730	979,030	43,300
Commissioning & Customer Contact	D. Thomas	5,486,430	5,037,630	(448,800)
Director of Corporate Services & Director of Regeneration	M. Radford / E. Wiggins	361,850	362,850	1,000
Information Technology	A. Cole	1,081,500	1,081,500	0
Audit	R. Clarke	156,990	157,790	800
Environmental Health	T. Beattie	507,050	484,950	(22,100)
Finance	N. Vickers	1,452,480	1,444,280	(8,200)
Human Resources	D. Smart	342,010	342,010	0
Legal	E. Culligan	395,640	431,540	35,900
Democratic Services	K. Bescoby	914,720	908,420	(6,300)
Property	A. Adams	574,930	560,130	(14,800)
Variances to be met from underspend		0	10,000	10,000
Corporate Items		1,806,048	1,655,248	(150,800)
NET REVENUE SERVICE EXPENDITURE		18,451,268	17,833,568	(617,700)
Financed by:				
Revenue Support Grant		(2,033,950)	(2,033,950)	0
Business Rates		(5,643,950)	(5,643,950)	0
New Homes Bonus		(3,482,000)	(3,482,000)	0
Collection Fund Surplus		(260,970)	(260,970)	0
Council Tax Requirement		(7,030,398)	(7,030,398)	0
TOTAL CONTRIBUTION TO GEN	IERAL FUND	0	(617,700)	(617,700)

Table 3: Main Variations by Service

Projected Net (Under)/Overspend / Income Shortfall as at end of September 2016			
Service – Cabinet Member (Head of Service)	£'000	Explanation	
CHIEF EXECUTIVE – Clir	A. Bowles	(Abdool Kara)	
Chief Executive &	(21)	£11k underspend on corporate costs.	
Corporate Costs	(31)	£20k other net savings.	
		£6k net staff costs savings.	
Policy	(1)	£5k Sustainable Sheppey over-received grant repayable.	
TOTAL	(32)		
ECONOMY AND COMMU	VITIES – C	Cllrs M. Cosgrove & A. Horton (Charlotte Hudson)	
Environmental	0	The new Environmental Initiatives are expected to be cost neutral as they are funded directly from ring-fenced FPN payments.	
		£9k salary savings arising from maternity leave.	
Economic Development and Learning & Skills	(14)	£5k savings from reduced take-up of business support service, change in future provision of business support service and more cautious approach to marketing apprenticeships to local employers in Q3 and Q4, set against national changes.	
Closed Circuit Television	4	Loss of income on third party CCTV contracts.	
Community Halls and Centres	6	£3k overspend on utilities and rates - continued use of Quinton Hall. £3k overspend - funding required for additional spend on The Meads Community Centre.	
Arts Events & Activities	(5)	Underspend on WWI grants.	
Community Safety	(14)	Net salary costs savings (officer acting up).	
Economy & Community Services	(10)	Salary costs savings (officer acting up).	
Markets	0	Anticipated additional specialist markets on Saturday may generate additional income. However, contract terms are still being negotiated and it is too early to estimate any additional costs or savings.	
TOTAL	(33)		

Projected Net (Under)/Overspend / Income Shortfall as at end of September 2016			
Service – Cabinet Member (Head of Service)	£'000	Explanation	
COMMUNICATIONS, PRINADVERTISING & PROMO	· —	Cllrs M. Cosgrove & A. Horton (Sara Toal)	
Communications	0	Nil variance reported at this stage.	
TOTAL	0		
RESIDENT SERVICES – C	Ilr K. Pugl	(Amber Christou)	
Housing Development	(0)	£5k net staff costs underspend.	
and Strategy	(6)	£1k net other savings.	
		£2k net underspend on staff costs.	
District Occident Line of the	(7)	£2k mileage underspend.	
Private Sector Housing	(7)	£2k fines additional income.	
		£1 net other savings.	
		£177k overspend on the Bed & Breakfast budget.	
		£35k underspend for homeless hostel budget.	
		£6k net underspend projected on staff costs including agency staff.	
Housing Options	106	£2k reduced income from government homelessness grant.	
3 3 7 7 7		£30k reduced expenditure on Homelessness Prevention services.	
		£2k net miscellaneous underspend.	
		(Note: use of Reserves will fund £17k other expenditure.)	
		£50k projected underspend on the Fraud Partnership shared service.	
Housing Benefit and Council Tax Collection		£27k projected staff costs saving (including Maternity leave and officer acting up).	
		£8k court costs savings.	
	(86)	£3k overspend for grants.	
		£6k underspend on mileage.	
		£2k net other additional costs.	
		(Note: use of Reserves will fund £1k other expenditure.)	
Council Tax Benefit	0	Nil Variance reported at this stage.	

Service - Cabinet Member (Head of Service) Stay Put Scheme O (Note: use of Reserves will fund £4k other expenditure.) TOTAL 7 PLANNING - Cllr G. Lewin (James Freeman) Building Control Saving on Building Control shared service. £105k additional planning fee income. £3k miscellaneous additional income. £3k miscellaneous additional income. £3k overspend for court costs - appeals. £5k overspend for enforcement salaries. £25k loss of income - pre-application planning advice. £25k loss of income - S106 fees. Development Services 14 Additional agency costs. Local Land Charges O Nil Variance reported at this stage. Local Planning & O Nil Variance reported at this stage. Local Planning & O Nil Variance reported at this stage. Underspend on MKPS. TOTAL 43 COMMISSIONING & CUSTOMER CONTACT - Cllr D. Simmons (Dave Thomas) £48k net staff costs savings. £2k mileage costs savings. £2k mileage costs savings. £2k net miscellaneous other costs being carried out to maintain public safety. £20k additional income perking permits. £7k additional income perking permits. £7k additional income peaking permits.	Projected Net (Under)/Ove	erspend /	Income Shortfall as at end of September 2016
Stay Put Scheme O (Note: use of Reserves will fund £4k other expenditure.) TOTAL PLANNING - Cllr G. Lewin (James Freeman) Building Control (3) Saving on Building Control shared service. £105k additional planning fee income. £3k miscellaneous additional income. £82k overspend for court costs - appeals. £25k overspend consultancy costs - appeals. £25k overspend for enforcement salaries. £25k loss of income - pre-application planning advice. £25k loss of income - \$106 fees. Development Services 14 Additional agency costs. Local Land Charges O Nil Variance reported at this stage. Local Planning & O Nil Variance reported at this stage. Underspend on MKPS. TOTAL 43 COMMISSIONING & CUSTOMER CONTACT - Cllr D. Simmons (Dave Thomas) £49k net staff costs savings. £2k mileage costs savings.	Member (Head of	£'000	Explanation
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		(=00)	£20k additional income parking permits.
£2k additional net expenditure.			£7k additional income season tickets.
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Seafront and Harbour & Quays 6 £6k additional beach huts income. £12k overspend non-contract grounds maintenar £1k overspend other costs. £11k recharged energy costs additional income regarding Central House. £2k Serco credit sale agreement saving (repaym lower than budgeted). £3k net reduced rents/fees/charges income. £5k overspend non-contract grounds maintenanc (Note: use of Reserves to £94k will fund addition expenditure on Consultancy advice, non-contract Grounds Maintenance and play equipment maintenance.) Cleansing (1) Net staff costs savings. Recycling & Waste Minimisation (21) Seaf additional income. £106k net estimated contract costs and contract variation savings. £4k Public Conveniences's rates savings. £4k Public Conveniences's rates savings. £40k wheeled bins overspend. £10k overspend on Kent Resource Partnership project budget contribution.	Projected Net (Under)/Overspend / Income Shortfall as at end of September 2016			
Churchyards E4 reduced casual mooring fees income. £5k additional memorials (benches etc.) income. £6k additional beach huts income. £12k overspend non-contract grounds maintenant £1k overspend other costs. £11k recharged energy costs additional income regarding Central House. £2k Serco credit sale agreement saving (repaym lower than budgeted). £3k net reduced rents/fees/charges income. £5k overspend non-contract grounds maintenant (Note: use of Reserves to £94k will fund addition expenditure on Consultancy advice, non-contract Grounds Maintenance and play equipment maintenance.) Cleansing (1) Net staff costs savings. Recycling & Waste Minimisation (21) Net Garden Waste bins and recycled scrap meta additional income. £106k net estimated contract costs and contract variation savings. £4k Public Conveniences's rates savings. £40k wheeled bins overspend. £10k overspend on Kent Resource Partnership project budget contribution. £10k additional special collections income, includ A249 collections.	Member (Head of	£'000	Explanation	
Seafront and Harbour & £5k additional memorials (benches etc.) income. £6k additional beach huts income. £12k overspend non-contract grounds maintenar £1k overspend other costs. Leisure, Sports, Open Spaces, Parks, Countryside and Allotments (5) Cleansing (1) Recycling & Waste Minimisation (21) Refuse Collection / Street Cleansing/ Public Conveniences £5k additional memorials (benches etc.) income. £6k additional beach huts income. £12k overspend non-contract grounds maintenanc regarding Central House. £11k recharged energy costs additional income regarding Central House. £2k Serco credit sale agreement saving (repaym lower than budgeted). £3k net reduced rents/fees/charges income. £5k overspend non-contract grounds maintenanc (Note: use of Reserves to £94k will fund addition expenditure on Consultancy advice, non-contract Grounds Maintenance and play equipment maintenance.) Net Staff costs savings. Refuse Collection / Street Cleansing/ Public Conveniences (68)		(1)	£1k net additional internment income.	
Seafront and Harbour & £6k additional beach huts income. £12k overspend non-contract grounds maintenar £1k overspend other costs. Leisure, Sports, Open Spaces, Parks, Countryside and Allotments (5) Cleansing (1) Recycling & Waste Minimisation (21) Refuse Collection / Street Cleansing/ Public Conveniences (68) £6k additional beach huts income. £12k overspend non-contract grounds maintenance. £14k overspend other costs. £11k recharged energy costs additional income regarding Central House. £2k Serco credit sale agreement saving (repaym lower than budgeted). £3k net reduced rents/fees/charges income. £5k overspend non-contract grounds maintenance. (Note: use of Reserves to £94k will fund addition expenditure on Consultancy advice, non-contract Grounds Maintenance and play equipment maintenance.) Net Saff costs savings. Refuse Collection / Street Cleansing/ Public Conveniences (68)			£4 reduced casual mooring fees income.	
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£12k overspend non-contract grounds maintenar £1k overspend other costs. £11k recharged energy costs additional income regarding Central House. £2k Serco credit sale agreement saving (repaym lower than budgeted). £3k net reduced rents/fees/charges income. £5k overspend non-contract grounds maintenanc (Note: use of Reserves to £94k will fund addition expenditure on Consultancy advice, non-contract Grounds Maintenance and play equipment maintenance.) Cleansing (1) Net staff costs savings. Recycling & Waste Minimisation (21) Net Garden Waste bins and recycled scrap meta additional income. £106k net estimated contract costs and contract variation savings. £4k Public Conveniences's rates savings. £40k wheeled bins overspend. £10k overspend on Kent Resource Partnership project budget contribution. £10k additional special collections income, includ A249 collections.		6	£6k additional beach huts income.	
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Leisure, Sports, Open Spaces, Parks, Countryside and Allotments (5) (5) (5) (5) (5) (5) (5) (5			£1k overspend other costs.	
Leisure, Sports, Open Spaces, Parks, Countryside and Allotments (5) (5) (5) (5) (5) (5) (5) (6) (5) (6) (5) (6) (8) (8) (8) (8) (8) (8) (8				
Spaces, Parks, Countryside and Allotments (5) £3k net reduced rents/fees/charges income. £5k overspend non-contract grounds maintenance. (Note: use of Reserves to £94k will fund addition expenditure on Consultancy advice, non-contract Grounds Maintenance and play equipment maintenance.) Cleansing (1) Recycling & Waste Minimisation (21) Refuse Collection / Street Cleansing/ Public Conveniences (68) £3k net reduced rents/fees/charges income. £5k overspend non-contract grounds maintenance. £94k will fund addition expenditure on Consultancy advice, non-contract Grounds Maintenance and play equipment maintenance.) Net Sarden Waste bins and recycled scrap meta additional income. £106k net estimated contract costs and contract variation savings. £4k Public Conveniences's rates savings. £40k wheeled bins overspend. £10k overspend on Kent Resource Partnership project budget contribution. £10k additional special collections income, include A249 collections.	Laigura Sports Open		£2k Serco credit sale agreement saving (repayments lower than budgeted).	
Allotments £5k overspend non-contract grounds maintenance (Note: use of Reserves to £94k will fund addition expenditure on Consultancy advice, non-contract Grounds Maintenance and play equipment maintenance.) Cleansing (1) Net staff costs savings. Recycling & Waste Minimisation (21) Net Garden Waste bins and recycled scrap metal additional income. £106k net estimated contract costs and contract variation savings. £4k Public Conveniences's rates savings. £40k wheeled bins overspend. £10k overspend on Kent Resource Partnership project budget contribution. £10k additional special collections income, included A249 collections.		(E)	£3k net reduced rents/fees/charges income.	
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Recycling & Waste Minimisation (21) Net Garden Waste bins and recycled scrap metal additional income. £106k net estimated contract costs and contract variation savings. £4k Public Conveniences's rates savings. £40k wheeled bins overspend. £10k overspend on Kent Resource Partnership project budget contribution. £10k additional special collections income, include A249 collections.	Allotments			
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variation savings. £4k Public Conveniences's rates savings. £40k wheeled bins overspend. £10k overspend on Kent Resource Partnership project budget contribution. £10k additional special collections income, included A249 collections.		(21)	Net Garden Waste bins and recycled scrap metal additional income.	
E40k wheeled bins overspend. E10k overspend on Kent Resource Partnership project budget contribution. E10k additional special collections income, include A249 collections.				
Refuse Collection / Street Cleansing/ Public Conveniences (68) £10k overspend on Kent Resource Partnership project budget contribution. £10k additional special collections income, included A249 collections.			£4k Public Conveniences's rates savings.	
Cleansing/ Public Conveniences (68) project budget contribution. £10k additional special collections income, include A249 collections.			£40k wheeled bins overspend.	
A249 collections.	Cleansing/ Public	(68)	·	
£2k net other overspends.			£10k additional special collections income, including A249 collections.	
			£2k net other overspends.	
(Note – contract costs for current year are still be negotiated).			(Note – contract costs for current year are still being negotiated).	
Highways SBC (38) Street naming and numbering additional income.	Highways SBC	(38)	Street naming and numbering additional income.	
Grounds Maintenance 1 Reduced recovery of costs.	Grounds Maintenance	1	Reduced recovery of costs.	
TOTAL (449)	TOTAL	(449)		

Projected Net (Under)/Ov	erspend /	Income Shortfall as at end of September 2016	
Service – Cabinet Member (Head of Service)	£'000	Explanation	
DIRECTOR OF CORPORA	TE SERV	ICES – Cllr D. Dewar-Whalley (Mark Radford)	
Corporate Costs	0	Nil variance.	
Licensing	0	Nil variance.	
TOTAL	0		
EMERGENCY PLANNING	– Cllr A. B	owles (Della Fackrell)	
Emergency Planning	(1)	Minor underspend.	
TOTAL	(1)		
DIRECTOR OF REGENER	ATION – C	Cllr M. Cosgrove (Emma Wiggins)	
Strategic Director	2	Minor overspend.	
TOTAL	2		
IT SERVICES - Cllr D. Dev	var-Whalle	y (Andy Cole)	
IT MKS	0	Nil variance.	
IT Client side	0	Nil variance.	
TOTAL	0		
ENVIRONMENTAL HEALT	H – Cllr. D	. Simmons (Tracey Beattie)	
		£10k Savings on MKS Charges for Environmental Shared Services	
		£8k Savings on withdrawing market supplements	
Environmental Health MKS	(22)	£7k Additional income expected from food safety training and increase in tattooing registrations	
		£3k Additional cost due to increased cost from Port of London for sampling and monitoring and additional mileage expenses	
TOTAL	(22)		
INTERNAL AUDIT – CIIr D.	Dewar-W	halley (Rich Clarke)	
Audit Services	1	Small increase in the recharge for the MKS Audit service due to new pay scales at MBC.	
TOTAL	1		
FINANCE – Cllr D. Dewar-	FINANCE – Cllr D. Dewar-Whalley (Nick Vickers)		
Financial Services	(8)	Net minor variances.	
TOTAL	(8)		

Projected Net (Under)/Overspend / Income Shortfall as at end of September 2016		
Service – Cabinet Member (Head of Service)	£'000	Explanation
HUMAN RESOURCES - C	IIr D. Dew	ar-Whalley (Dena Smart)
Human Resources	0	Nil variance.
Organisational Development	0	Nil variance.
TOTAL	0	
LEGAL - Cllr D. Dewar-Wh	alley (Este	elle Culligan)
Legal MKLS	28	As a result of increased usage of MKLS services by Swale BC.
External legal fees	36	Higher numbers of non-payment of littering fixed penalty notices going to court results in higher levels of barrister costs. It is expected that the majority of such costs will be recovered.
		In addition there are planning inquiry/appeal costs relating to Seager Road and New Rides Farm.
S106 Income	(28)	Additional income from S106 legal fees and other fees.
TOTAL	36	
DEMOCRATIC SERVICES	– Cllr A. E	Bowles (Katherine Bescoby)
Democratic Process	(0)	Nil variance reported.
Other Democratic Costs	(6)	£6k registration canvassing fees savings.
TOTAL	(6)	
PROPERTY SERVICES –	Cllr D. Dev	var-Whalley (Anne Adams)
Property Services	(11)	Net underspends.
Administrative Buildings	(2)	Miscellaneous small underspends.
Property Management	(2)	£2k pressure on rental income. £4k underspend on rates.
Health & Safety	0	Nil variance.
TOTAL	(15)	
VARIANCES TO BE MET FROM UNDERSPEND		
Sittingbourne Town Centre Development	10	Additional Legal Fees re Sittingbourne Town Centre Project. As in previous years, it is requested that this be funded from the anticipated final total underspend.
TOTAL	10	

Projected Net (Under)/Overspend / Income Shortfall as at end of September 2016		
Service – Cabinet Member (Head of Service)	£'000	Explanation
NON-SERVICE BUDGETS		
		£134k external interest additional income.
		£7k additional costs re: Lower Medway Internal Drainage Board.
Corporate Items	(151)	£30k corporate provision for bad debts – net underspend due to additional income in Housing Benefit overpayments debts raised, partially offset by an increase in the provision for bad debt.
		£6k miscellaneous additional costs.
	(618)	NET EXPENDITURE (PROJECTED VARIANCE)

Business Rates

- 3.4 The headline figures for total Business Rates income are:
 - 2015/16 NNDR3 (outturn) £45,081,000
 - 2016/17 Budget £46,422,000
 - 2016/17 NNDR1 (Forecast) £47,542,000
- 3.5 The Council retains about 10% of total business rates and 40% of any growth over the 1 April 2013 base position. The Council has agreed that any surplus goes into the Business Rates Volatility Reserve. The reserve currently stands at £2.6m and any surplus business rates for 2016/17 will be put to this reserve in order to be able to address any future volatility of income.
- 3.6 The Council has set aside £8.1m for business rate appeals. This indicates how business rate income can vary greatly as a result of a decision made on business rate appeals.
- 3.7 The Council has responded to the DCLG consultation papers, "Self-sufficient local government: 100% Business Rates Retention" and "Fair Funding Review: Call for evidence on needs and redistribution". These papers sought views regarding the implementation of 100% Business Rates Retention for local government which government intends to introduce to local government by the end of the Parliament and on the review of the Baseline Need figure. There will also be a revaluation of business rates as at 1 April 2017.
- 3.8 Swale is a member of a business rate pool for 2016/17 consisting of KCC and ten district / borough councils (Sevenoaks and Dover have decided not to join).

Improvement and Regeneration Funds

3.9 Table 4 below details the outturn position on a number of reserve funds.

Table 4: Improvement and Regeneration Funds

Funds:	Balance as at 1 April 2016 £	Transfers from reserve (Expenditure) in year £	Transfers to reserve (Income) in year £	Forecast Balance as at March 2017 £
Performance	536,417	(153,516)	0	382,901
Regeneration	362,649	(90,832)	522,000	793,817
Communities	71,913	(143)	50,000	121,770
Pension & Redundancy	212,142	0	0	212,142
Local Loan Fund	250,000	0	0	250,000
TOTAL	1,433,121	(244,491)	572,000	1,760,630

3.10 Appendix II details the allocations from the above funds during 2016/17.

Capital Expenditure

- 3.11 This section of the report details actual capital expenditure and highlights any variations between the revised 2016/17 capital budget and the projected outturn.
- 3.12 Requests are made to fund the following new capital projects:
 - Sheppey Leisure Centre £35,000 strengthening the exercise studio floor to be funded from the Building Maintenance Reserve;
 - Bell Road Cemetery £41,000 take down and rebuild bell tower to be funded 50% from the Building Maintenance Reserve and 50% from the General Reserve.
- 3.13 There will be a separate report to Cabinet in January requesting funding of approximately £95,000 for the construction of a piled retaining wall at Minster Abbey Churchyard due to the structural movement of retaining wall between the churchyard and adjacent pub. This will be funded from either reserves or capital receipts.
- 3.14 Actual expenditure to end of September 2016 is £831,704. This represents 21.1% of the revised budget. Further details are set out in Appendix III.
- 3.15 The 2016/17 capital programme expenditure of £831,704 is funded as set out in Table 5.

Table 5: Capital Programme Funding

	2016/17 Revised Budget £	2016/17 Actual to end of September 2016 £
Partnership funding (including S106 Grants)	3,050,125	705,658
Earmarked Reserves	253,065	95,160
Long Term Debtors / Third Party Loans	0	30,886
Capital Receipts	645,730	0
Total Funded	3,948,920	831,704

Payment of Creditors

3.16 The payment of creditors to end of September 2016 is 99% paid in 30 days against the target of 97%.

Debtors

3.17 Tables 6, 7 and 8 below analyse the sundry debt outstanding.

Table 6: Debt outstanding by due date (not including Rent Deposit Scheme)

	September 2016 (period 6) £'000	June 2016 (period 3) £'000	September 2015 (period 6) £'000
Not Due	141	112	289
1-2 Months	63	440	94
2-6 Months	45	46	65
6-12 Months	16	11	20
1-2 Years	17	19	10
2-3 Years	6	4	4
3-4 Years	4	6	9
4-5 Years	8	7	25
5-6 Years	14	14	10
6 Years +	24	23	15
Total	338	682	541
Total Due	197	570	252
% Total Due	58%	84%	47%

Table 7: Debt outstanding by due date (including Rent Deposit Scheme)

	September 2016 (period 6) £'000	June 2016 (period 3) £'000	September 2015 (period 6) £'000
Not Due	141	114	289
1-2 Months	69	440	99
2-6 Months	51	56	73
6-12 Months	22	23	31

	September 2016 (period 6) £'000	June 2016 (period 3) £'000	September 2015 (period 6) £'000
1-2 Years	39	33	33
2-3 Years	27	38	24
3-4 Years	23	11	15
4-5 Years	12	15	46
5-6 Years	30	43	154
6 Years +	84	94	15
Total	498	867	779
Total Due	357	753	490
% Total Due	72%	87%	63%

Table 8: Debt outstanding (including Rent Deposit Scheme) by Head of Service

	September 2016 (period 6) £'000	June 2016 (period 3) £'000	September 2015 (period 6) £'000
Rent Deposit Scheme	160	185	238
Commissioning & Customer Contact	48	58	137
Property	191	157	168
Residents Services	46	49	59
Legal MKLS	1	5	1
Economy & Communities	12	14	13
Planning	14	3	10
Communications	0	0	2
Environmental Health	1	14	2
Policy	11	1	2
Other	14	381	147
Total	498	867	779

- 3.18 The debt over six years old relates to charges on property, i.e. where the debt cannot be collected until the property concerned is sold.
- 3.19 Table 9 below analyses the debt outstanding for housing benefit overpayments. The overall Housing Benefit debt has reduced because the Housing Benefit team have been proactively contacting customers to obtain details of their changes in income for example pension and wage increases. The proactive work increased the year 1-2 figures due to the fact we had received a large amount of claims however the amount of new overpayments raised over the past year has reduced. This has given the overpayments team more time to concentrate on the older overpayments.

Table 9: Debt outstanding – Housing Benefit Overpayments

	September 2016 (period 6) £'000	June 2016 (period 3) £'000	September 2015 (period 6) £'000
0-12 Months	963	867	1268
1-2 Years	491	532	275
2-3 Years	206	216	195

	September 2016 (period 6) £'000	June 2016 (period 3) £'000	September 2015 (period 6) £'000
3-4 Years	142	154	196
4-5 Years	155	160	187
5-6 Years	159	164	127
6 Years +	414	432	368
Total	2,530	2,525	2,616

3.20 Table 10 below analyses the debt outstanding for Council Tax Debt.

Table 10: Debt outstanding – Council Tax

	September 2016 (period 6) £'000	June 2016 (period 3) £'000	September 2015 (period 6) £'000
1 Year	1,511	1,347	1,382
2 Years	716	781	791
3 Years	466	503	421
4 Years	259	272	309
5 Years	196	209	217
6 Years	134	143	165
7 Years	104	109	127
8 Years	85	88	85
9 Years	53	55	45
10 Years +	83	88	112
Total	3,607	3,595	3,654

3.21 Table 11 below analyses the debt outstanding for Business Rates. The main reduction is the writing off of £1.25m for TS Sheerness Steel Ltd. We have been actively monitoring all other debts to ensure they are being chased.

Table 11: Debt outstanding - Business Rates

	September 2016 (period 6) £'000	June 2016 (period 3) £'000	September 2015 (period 6) £'000
1 Year	309	356	903
2 Years	145	154	722
3 Years	90	93	297
4 Years	113	114	124
5 Years	65	71	48
6 Years	33	36	28
7 Years	18	18	17
8 Years +	9	18	12
Total	782	860	2,181

4 Alternative Options

4.1 None identified – this report is largely for information.

5 **Consultation Undertaken or Proposed**

5.1 Heads of Service and Strategic Management Team have been consulted in preparing this report.

Implications 6

Issue	Implications
Corporate Plan	Good financial management is key to achieving our Corporate Plan priority of being "A council to be proud of"
Financial, Resource and Property	As detailed in the report
Legal and Statutory	None identified at this stage
Crime and Disorder	None identified at this stage
Sustainability	None identified at this stage
Health & Wellbeing	None identified at this stage
Risk Management and Health and Safety	None identified at this stage
Equality and Diversity	None identified at this stage

Appendices 7

- 7.1 The following documents are published with this report and form part of the report:
 - Appendix I: Fees & Charges Projected Income 2016/17
 - Appendix II: Improvement & Regeneration Fund allocations as at the

end of September 2016

Appendix III: Capital Programme – Projected outturn as at end of

September 2016

8 **Background Papers**

8.1 The Budget 2016/17 and Medium Term Financial Strategy 2016/17 to 2018/19.

Fees & Charges Projected Income 2016/17 (fees set by SBC)

Charge	2015/16 Outturn	2016/17 Original Budget	2016/17 Projected Outturn	Projected Variance
	£	£	£	£
Commissioning & Customer Contact				
Car parks and season tickets	1,702,515	1,674,900	1,931,900	257,000
Garden waste collections (brown bins)	336,107	367,500	387,415	19,915
Residents parking permits (including voucher parking for visitors parking in residential bays)	125,495	97,000	117,000	20,000
Cemeteries burial fees	124,077	114,960	118,960	4,000
Bulky waste collections	60,086	57,000	57,000	0
Residential wheeled bins	35,776	20,500	15,500	(5,000)
Street naming and numbering	19,560	15,000	52,460	37,460
Beach hut charges	12,217	7,500	13,400	5,900
Seafront memorial bench	11,971	1,000	6,000	5,000
Travelling fetes & fairs and access over open space licence	11,005	11,780	13,280	1,500
Sports facilities	7,376	11,500	5,870	(5,630)
Allotments	1,798	1,000	550	(450)
Radar keys for disabled toilets	486	210	310	100
Harbour facilities and town quays	0	5,500	1,500	(4,000)
Corporate Services				
Legal services charges, including S106 application fees	38,986	28,660	56,660	28,000
Hire of meeting rooms at Swale House	80	100	3,200	3,100
Economic & Cultural Services				
King George's Pavilion	18,806	13,980	13,980	0
Advertising fees for Inside Swale	10,952	5,000	5,000	0
Annual animal licences	10,856	10,500	10,500	0
Stray dog collection	9,490	9,000	9,000	0
Pest control treatments	5,267	2,000	2,000	0
Alleygate key	54	50	50	0
Guildhall	0	600	600	0
Housing				
Houses in multiple occupation	2,480	500	500	0
Stayput handyperson charges	2,367	2,200	2,200	0
Home inspection for immigration application fee	75	100	100	0

Fees & Charges Projected Income 2016/17 (fees set by SBC)

Charge	2015/16 Outturn	2016/17 Original Budget	2016/17 Projected Outturn	Projected Variance	
	£	£	£	£	
Mid-Kent Environmental Health Service					
CIEH Level 2 Award Training in Food Safety in Catering	4,305	500	3,500	3,000	
Registration fee under the Local Government (Misc Provisions) Act	3,968	1,500	5,000	3,500	
Request for environmental information	1,977	1,000	1,200	200	
Food export certificate	460	100	420	320	
Planning					
Local land charges	220,933	210,000	210,000	0	
Pre-application planning advice fees	49,269	60,000	35,000	(25,000)	
S106 Monitoring fees	31,144	65,000	40,000	(25,000)	
Photocopying charges	91	2,000	3,900	1,900	
Sale of ordnance survey plans	0	1,050	50	(1,000)	
TOTAL	2,860,029	2,799,190	3,124,005	324,815	

Improvement and Regeneration Fund Allocations to the end of September 2016

	Amount £
Performance Fund	
Community Safety Operational Pot	5,000
Transformation Project	120,000
Data Quality Project	25,000
Transitional Review into Future Delivery of DFG's	4,000
Consultancy support for renegotiation of Grounds Maintenance contract	20,000
Smarter Digital Services	20,000
Additional hours to support Cabinet and Deputy Cabinet Members	1,600
Website Development	5,000
Digital Service Development - GovDelivery implementation	3,320
Website re-design	49,000
Pilot project for website self service	10,260
Local Area Perception Survey	12,000
Leisure Centre Conditions Surveys, Swallows Leisure Centre & Faversham Pools	9,192
Total Approved as at September 2016	284,372
Regeneration Fund	
Sheerness Strategic Regeneration Framework	15,000
Faversham Place review and workshop	5,000
Compulsory purchase order, legal Advice	10,000
Total Approved as at September 2016	30,000
Communities Fund	
Total Approved as at September 2016	0

Capital Programme 2016/17

	Funding SBC / Partnership SBC/ P	2016/17 Original Budget £	Other Adjustments £	2016/17 Working Budget £	2016/17 Actual to End of September 2016 £	2016/17 Variance £
SUMMARY						
SOMMANI						
PARTNERSHIP FUNDING SCHEMES						
Economy & Communities	Р	964,000	6,795	970,795	51,327	-919,468
Commissioning & Customer Contact	Р	0	136,200	136,200	13,149	-123,051
Resident Services	P	1,140,000	803,130	1,943,130	641,182	-1,301,949
TOTAL PARTNERSHIP FUNDING SCHEMES	P	2,104,000	946,125	3,050,125	705,658	-2,344,468
SWALE BOROUGH COUNCIL FUNDING SCHEMES						
Commissioning & Customer Contact	SBC	15,000	233,230	248,230	84,000	-164,230
Corporate Services	SBC	0	17,000	17,000	8,500	-8,500
Environmental Health	SBC	55,000	0	55,000	0	-55,000
Economy & Communities	SBC	415,000	11,065	426,065	2,660	-423,405
Resident Services	SBC	0	0	0	30,886	30,886
Finance	SBC	0	2,500	2,500	0	-2,500
Property Services	SBC	150,000	0	150,000	0	-150,000
TOTAL SBC FUNDING SCHEMES	SBC	635,000	263,795	898,795	126,046	-772,749

Capital Programme 2016/17

	Funding SBC / Partnership SBC/ P	2016/17 Original Budget £	Other Adjustments £	2016/17 Working Budget £	2016/17 Actual to End of September 2016 £	2016/17 Variance £
ECONOMY & COMMUNITIES - E.WIGGINS						
CCTV - Repairs & Renewals Reserve	SBC	15,000	0	15,000	0	-15,000
Easthall Farm Community Centre - S106	Р	964,000	0	964,000	39,666	-924,334
The Mill Project, Sittingbourne Skate Park - Capital Receipts	SBC	200,000	0	200,000	0	-200,000
Faversham Creek Basin Regeneration Project (swing bridge) - Capital Receipts	SBC	200,000	0	200,000	0	-200,000
Kemsley Community Facilities (S106)	Р	0	0	0	4,866	4,866
The Meads Community Centre- S106	Р	0	6,795	6,795	6,795	0
The Meads Community Centre- Regeneration Fund	SBC	0	11,065	11,065	2,660	-8,405
TOTAL ECONOMY & COMMUNITIES		1,379,000	17,860	1,396,860	53,987	-1,342,873
COMMISSIONING & CUSTOMER CONTACT - D.THOMAS						
Cemeteries - future burial provision in the borough - Capital Receipts	SBC	0	22,040	22,040	0	-22,040
Thistle Hill Community Woodland - Trim Trail - S106	Р	0	35,000	35,000	0	-35,000
New Play Area - Iwade Schemes - S106	Р	0	92,200	92,200	0	-92,200
Milton Creek Footpath & Viewing platform - Capital Receipts	SBC	0	16,190	16,190	0	-16,190
Borden Playstool Playground Equipment (S106)	Р	0	0	0	13,149	13,149
Oare Gunpowder Works - S106	Р	0	9,000	9,000	0	-9,000
Newington Car Park Wall	SBC	0	125,000	125,000	84,000	-41,000
Car Park Machines - Reserves	SBC	15,000	30,000	45,000	0	-45,000
Car Park Information Boards	SBC	0	40,000	40,000	0	-40,000
TOTAL COMMISSIONING & CUSTOMER CONTACT		15,000	369,430	384,430	97,149	-287,281

Capital Programme 2016/17

	Funding SBC / Partnership SBC/ P	2016/17 Original Budget £	Other Adjustments £	2016/17 Working Budget £	2016/17 Actual to End of September 2016 £	2016/17 Variance £
CORPORATE SERVICES - MARK RADFORD						
Uniform Licencing Implementation	SBC	0	17,000	17,000	8,500	-8,500
TOTAL CORPORATE SERVICES		0	17,000	17,000	8,500	-8,500
ENVIRONMENTAL HEALTH - T.BEATTIE						
Replacement of Air Quality Stations - Capital Receipts	SBC	55,000	0	55,000	0	-55,000
TOTAL ENVIRONMENTAL HEALTH		55,000	0	55,000	0	-55,000
RESIDENT SERVICES - A. CHRISTOU						
DFG Mandatory Grants (CLG)	P	1,140,000	803,130	1,943,130	636,094	-1,307,036
HRG - Housing Repair Grants Over 60	P	0	0	0	5,088	5,088
RHB2 - Decent Home Loans Owner Occupier	SBC	0	0	0	30,886	30,886
TOTAL RESIDENT SERVICES		1,140,000	803,130	1,943,130	672,068	-1,271,062
FINANCE - N. VICKERS						
Cash Receipting System - Replacement - Capital Receipts	SBC	0	2,500	2,500	0	-2,500
TOTAL FINANCE AND PERFORMANCE PORTFOLIO		0	2,500	2,500	0	-2,500
PROPERTY SERVICES – A. ADAMS						
Faversham Pools Refurbishment - Capital Receipts	SBC	150,000	0	150,000	0	-150,000
TOTAL PROPERTY SERVICES		150,000	0	150,000	0	-150,000